CURRICULUM VITAE

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PERSONAL DATA

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NAME: NATIONALITY: LANGUAGES:	Sarah Ahmad Al-Duwaisan Kuwaiti Arabic (mother tongue), English
PERSONAL DATA	
1073 1070	MA Foonomics Coiro University

1973-1979	MA, Economics. Cairo University.
1965- 1969	BA, Economic. Beirut Arab University.

SUMMARY OF PROFESSIONAL EXPERIENCE

2014 -2016	Adviser to the Minister of Finance
2007 – Present	CEO, Delta Consulting
1998 – 2006	Undersecretary. Ministry of Planning.
1998- 2002	Secretary to the Higher Council of Planning. Kuwait
1994 – 1998	Assistant Undersecretary for General Accounting and State Budget, Ministry of Finance, Kuwait.
1984- 1986	Director of General Accounting, Ministry of Finance, Kuwait.
1986 - 1994	Director of State Budget, Ministry of Finance, Kuwait.
1983 - 1986	Director of Ministries and Government Agencies Budget, Ministry of Finance, Kuwait.
1979 – 1983	Supervisor Financial Planning and Follow Up, Ministry of Finance, Kuwait.
SUMMARY OF KUWAIT:	PROFESSIONAL ACTIVITIES IN THE STATE OF

2003	Member Higher Council on Traffic, Ministry of the
	Interior, Kuwait.

2003	Member Committee for Assuming Municipality Council Tasks.
2000	Member of the Divided Zone Agreement Implementation Task Force. Council of Ministers.
1999	Member of the Special Committee for Developing Fialaka Isaland and Sabiya Bridge Project. Council of Ministers.
1998	Head of the Consultant Selection Committee, Ministry of Planning.
1998	Member of the Kuwait Institute for Scientific Research Board of Directors.
1998	Head of the National Committee for Statistics and Information. Ministry of Planning.
1998	Member of the Board of Directors of the Saad AL-Abdullah Academy for Security Sciences.
1998	Member of the Board of Directors of the Public Authority for Civil Information.
1998-	Member of the Board of Directors of the Public Authority for Applied Education and Training.
1998-	Member of the Board of Directors of the Public Corporation for Housing.
1998- 2001	Member of the Committee on Specialized Organizations Affairs, Ministry of Planning.
1998- 2000	Member of the Kuwait Airways Corporation, Board of Directors.
1997	Member of the Steering Committee for Supervising Privatization. Ministry of Finance.
1996	Member of the Public Facilities and Services Committee, Kuwait Municipality.
1996- 1998	Head of the Financial Auditor Selection Committee. Ministry of Finance.
1996- 1998	Head of the Integrated Financial Systems Committee. Ministry of Finance.

1996- 1997	Member of the Board of Directors of the Financial House Company.
1993- 1994	Member of the Offset Program Steering Committee, Ministry of Finance.
1991- 1994	Member of the State Budget Higher Committee Ministry of Finance.
1991- 1992	Head of the Special Committee to Audit Expenditures for Fiscal 1990/1991. Kuwait Investment Authority in London.

SUMMARY OF PROFESSIONAL ACTIVITIES ABROAD

1998	Member Arab Planning Institute Board of Trustees. An Organization of the Arab League.
1998	Member of the GCC Planning Undersecretaries Committee. Riyadh, Saudi Arabia.
1998	Member of the GCC Ministerial Development Committee. Riyadh, Saudi Arabia.

SUMMARY OF PARTICIPATION IN INETRNATIONAL AND REGIONAL ORGANIZATIONS AND AGENCIES

June 2004	Chairperson. The 13 th Meeting of the Ministerial Committee for Planning and Development in the GCC countries, Kuwait.
June 2004	The International Conference on the "The Institutional Dimension of the Development Performance." Lebanon.
February 2004	The Doha Conference on Development, Qatar.
December 2003	The First Conference on Women's Committee. Lebanon.
December 2003	The Sixth Meeting of the Head of Councils and National Committees, Egypt.

July 2003	The Ad hoc Experts Meeting on Developing Public Administration and Finance. Lebanon.	
June 2003	The Ad hoc Annual Meeting for the International Dafos Economic Conference, Jordan.	
April 2003	The 22 nd Ministerial Session for ESCWA, Lebanon.	
April 2003	The Fourth Middle Eastern Conference on Development. Jordan. (Twice in 2002 also).	
January 2003	The Second Economic Conference of the GCC Countries, UAE.	
April 2002	The Review of National Execution Procedures in Kuwait: A UNDP Session. Lebanon.	
May 2001	The Arab Organization for Development, UAE.	
April 2001	Energizing the Private Sector in the GCC Countries. UAE. (also in May 2001).	
November 2001	The Second Arab Conference on Management. Arab League. Egypt.	
May 2000	The Seminar titled: " The Joint Gulf Projects: Realities and Challenges." Bahrain.	
February 1999	Field Visit to Study New Zealand Experience in Fiscal Reform. New Zealand. (also in 1997).	
May 1994	Field Visit to the USAID at the Department of Finance, USA. (also in 1994 the Department of the Treasury in the USA).	
SUMMARY OF MISSIONS IN THE FIELD OF FINANCE		
December 1993	Field Visit to observe the " Implementation of the	

December 1993	Field Visit to observe the "Implementation of the Comprehensive Financial Systems". Qatar.
December 1992	Field Visit to observe the USA Offset System. USA.
March 1992	Field Visit to observe the Japanese Fiscal Systems and Policies. Japan.
March 1989	Field Visit to observe the Austrian Fiscal Systems and Policies. Austria.

May 1989	Field Visit to observe the Omani Fiscal Systems and Policies. Oman. (also in 1988,1987 and 19984).
December 1986	Field Visit to observe the Dutch Fiscal Systems and Policies. Holland.

SUMMARY OF CONFERENCES ATTENDED

September 2004	The Top Management Conference "The Problems of Modern Management." Egypt.
November 2002	The Special Session on the Second Human Development Report 2002. Jordan.
May 2001	"Measuring Government Performance". UAE.
December 2001	The E-Government Conference. Bahrain.
May 2000	The Contemporary Challenges of Financial Management of the Kuwaiti Families. Kuwait.
November 200	The Women Summit. Egypt.
March 1997	"Program Budgeting" , The Arab Development Organization. Egypt.
May 1995	Workshop " Efforts and Obstacles of Privatization in the Arab World." Arab Monetary Fund. UAE.
March 1993	"The Fiscal Policy Tools to Face Deficits ". The Arab Economic and Social Fund. Kuwait.
March 1993	The Special Conference on the Impact of Environmental Pollution on Development of the Gulf Region. The Public Authority for the Environment. Kuwait.

SUMMARY OF TRAINING EXPERIENCE

April 2002	Modernizing Government: A better Performing Public Sector: Integrating Structural and Budget Reforms. Adam Smith Institute, London. of Modern Management." Egypt.
February 2002	Training session in the workings of the Executive Board of the UNDP in New York.

October 2000	Managing Reform: Agenda Management Program. Adam Smith Institute, London.
March 1997	Formulation of Strategic Vision. CSC, Kuwait.
December 1995	Modern Trends in Management of Total Performance of Public Sector. Arab Organization of Administrative Development, Egypt.
March 1994	Creative Management and Change Strategy. CSC, Kuwait.

BRIEF LIST OF PAPERS PRSENTED AT CONFERENCES

- 1- Developing the Chart of Accounts of Expenditure and Revenue in the Government Budget.
- 2- A Study in the Chart of Accounts of the Ministries and Government Agencies.
- 3- A Study in Financing Budget Deficit in Kuwait.
- 4- A Study on Public Spending in Kuwait: Philosophy and Developing Structures.
- 5- A Study on the Quantative Techniques of Public Spending in Kuwait.
- 6- Unregulated Consumption of the Kuwaiti Families and its Impact on their Failure to Repay Consumer's loans.
- 7- Performance Budgeting. Paper delivered at Kuwait University.
- 8- A Study on Women and Development.

LECTURES PRESENTED AT CONFERENCES

- 1- Budget Preparation and Closing Account. Kuwait University.
- 2- Rationalizing Government Spending. The Arab Planning Institute, Kuwait.
- 3- Model Fiscal Techniques to Offset Budget Deficit. Kuwait University.
- 4- Public Spending and its Developing Structure. The Arab Development Fund, Kuwait.

PUBLICATIONS

- 1- Maximizing Return of Public Capital: Maneuverability Potentials. (A study submitted to the Government of Kuwait in 2003).
- 2- A Series (Eight Issues) of Studies in Economic Reform.

AWARDS AND RECOGNITIONS

- 1- The GCC Higher Organizing Committee Award. 1993.
- 2- The Kuwait University Award for Participating in the Ministry of Defense Training Sessions on Estimating Budgets. 1993.
- 3- The Ministry of Defense Award for the Fiscal Analysis of the Ministry's Facilities Budget. 1993.